

GOVDELIVERY 8 Tips to Recruiting, Retaining & Reactivating Anglers



Empowering government to create better lives for more people.

WELCOME



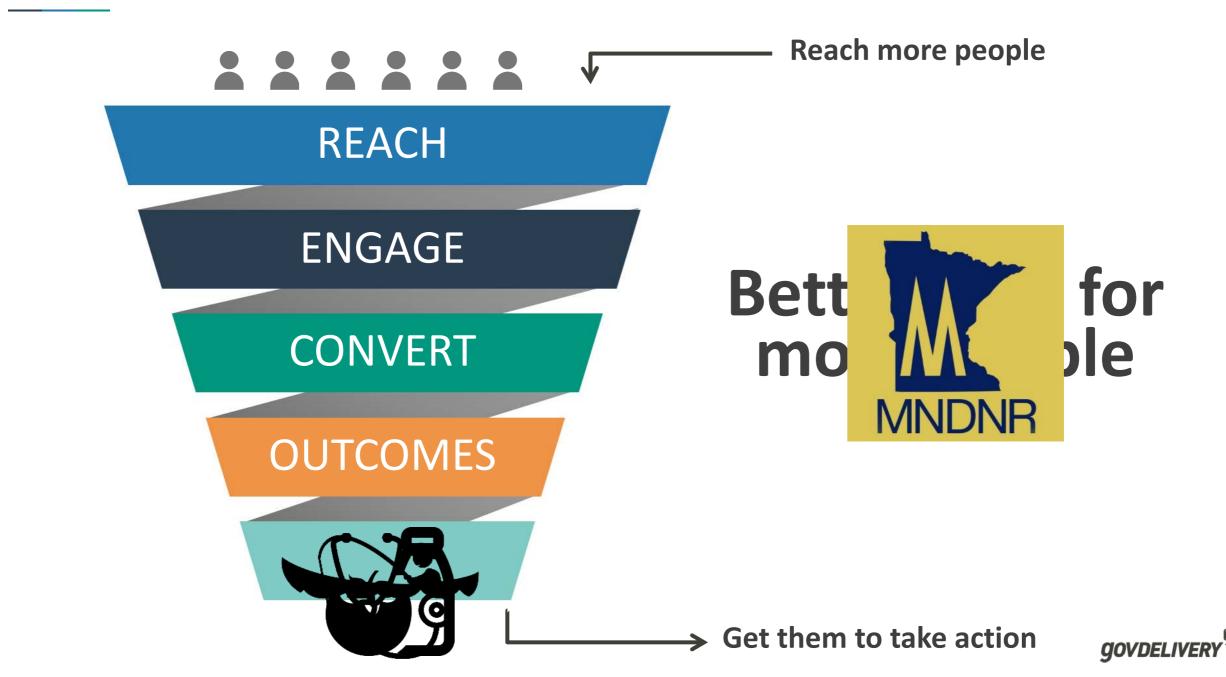
NATALIE FEDIE *GovDelivery Vice President of Client Success*

Customer Success Mission: To help customers achieve their desired outcomes.

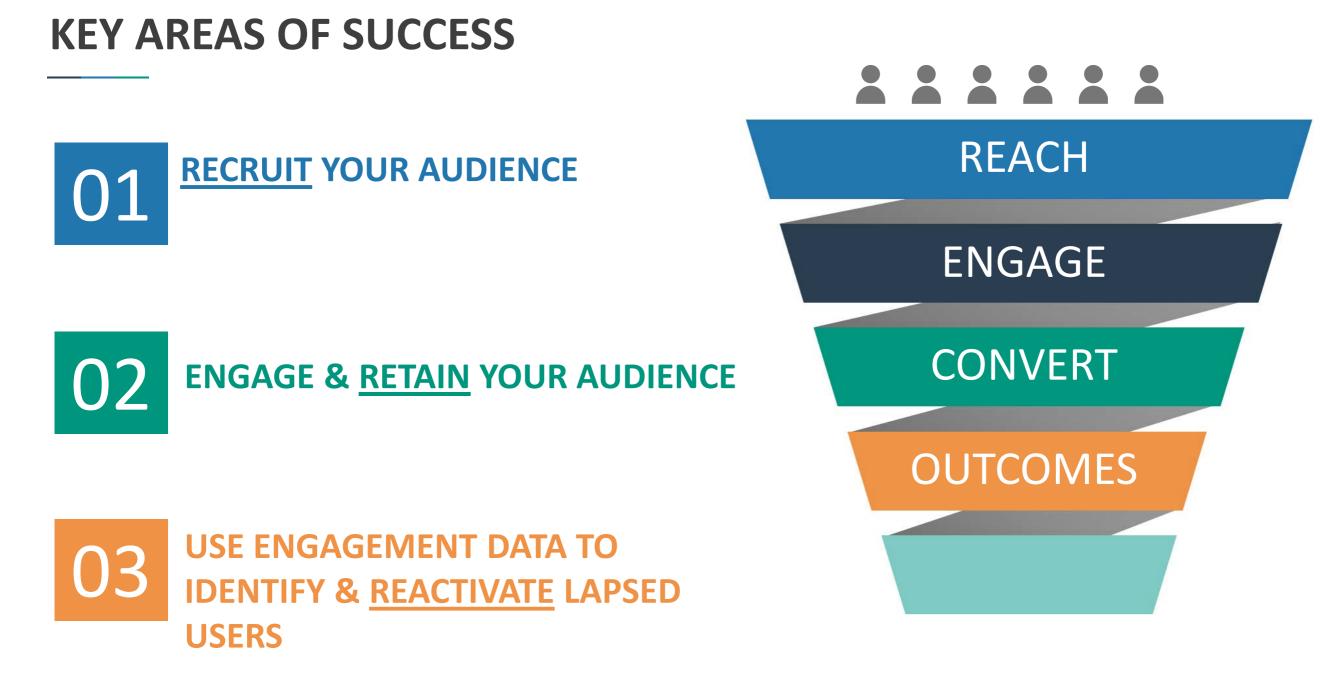
GOVERNMENT IS AT A CROSSROADS



SHARED GOALS – PUBLIC SECTOR FUNNEL



4





What is at the bottom of the funnel for this role, office, agency, project?

WHAT MATTERS TO YOU?



DIGITAL ENGAGEMENT MATURITY MODEL

1-EMERGING

- Low alignment on desired outcomes
- Limited awareness of the importance of reach
- Aging, legacy and inefficient solutions
- Not reporting on outcomes

Low Engagement

2 - PROFICIENT

- Occasional outcomes focus
- Initial focus on audience growth and understanding
- Shared strategy but little measurement
- Defined tech needs
- Tracking upstream metrics (clicks, follows, subscribers)

3 - EXPERIENCED

- Importance of reach prioritized
- Audience acquisition and segmentation strategy aligns with organizational priorities
- Dedicated digital marketing tools and playbooks
- Using data to improve outcomes and measure ROI

4 - EXPERT

- Ability to reach key audiences at scale and aligned with org goals
- Measuring and celebrating improvement of outcomes
- Integrated into citizen's lives to improve outcomes
- Measuring ROI from organizational and citizen perspective

High Engagement

6 KEY FOCUS AREAS FOR SUCCESS



Capabilities and Capacity

Sustaining appropriate staff capacity and the expertise needed to achieve programmatic or organizational goals



Investing in Technology and Maximizing Investments

Leveraging the appropriate digital communications channels and technical solutions and achieving desired outcomes



Reach and Engagement Reaching a pre-defined target audience that is fully engaged



Required Outcomes + Desired Experience

Aligning their communications or engagement activities with their strategic priorities to achieve their desired outcomes



Access and Analyzing

Accessing metrics and reports to make data-driven decisions to continuously improve their ability to drive desired outcomes



Requirements and Accountability

Implementing security requirements and holding staff accountable for the safety and integrity of their data



RECRUIT YOUR AUDIENCE



GROW AND TARGET YOUR AUDIENCE

Optimize web properties to convert visitors to subscribers



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AUDIENCE: REACH AND ENGAGEMENT

EMERGING: 1

- Limited awareness of the importance of reach
- No audience capture strategy
- No formal marketing strategy

PROFICIENT:2

- Acquiring subscribers through multiple online channels
- Engagement a priority but little understanding of audience

EXPERIENCED: 3

- Successful acquisition strategy
- Segmented and targeted audiences
- Call to action included in outreach

EXPERT: 4

- Highly engaged audience receiving personalized content
- Audience personas and segmented contact lists
- Understand citizen experience

AUDIENCE: REACH AND ENGAGEMENT

- Collect and upload relevant email lists
 - Boater registrations, former license buyers, camp site registrations
- Consistent and multiple links
- Direct sign-up box
 - > Easy to find on your home page and license info pages
- Overlays
- Social media integration
 - > Drive passive FB, Twitter, Instagram users to sign up for more direct communication
- The GovDelivery Network



Reaching a pre-defined target audience that is fully engaged

HOW DOES YOUR AUDIENCE SIGN UP TODAY?

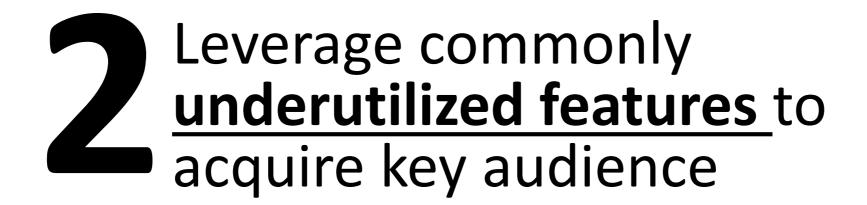
Social media button

Connect area with link to subscribe

Sign up box



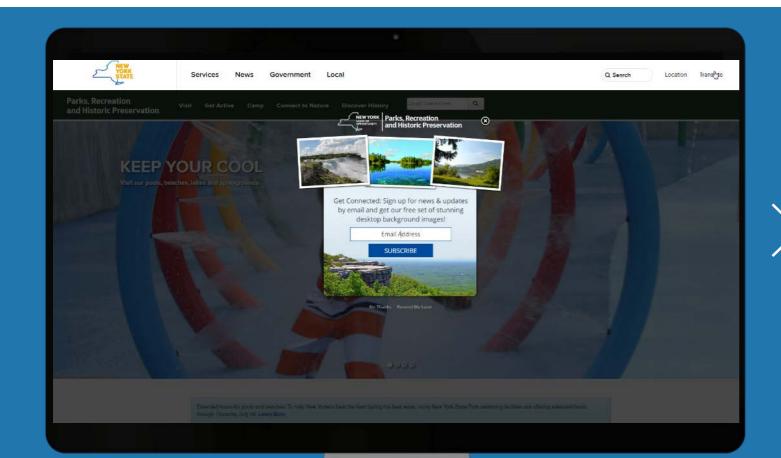
GROW AND TARGET YOUR AUDIENCE





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REACH MORE PEOPLE: WEB AND FORM CAPTURE



Convert website visitors with an overlay



BENEFITS OF OVERLAYS



OVERLAY IMPACT ON SUBSCRIBER GROWTH

	ALL USERS	FEDERAL	STATE / LOCAL / TRANSIT
MEDIAN	174%	295%	230%
TOP 20%	584%	608%	416%



REACH MORE PEOPLE: MOBILE CAPTURE

Capture audience where they already are via mobile



TEXT "GREEV **TO** 468311 FOR INFORMATION ON LOCAL RECYCLYING PROGRAMS AND EVENTS

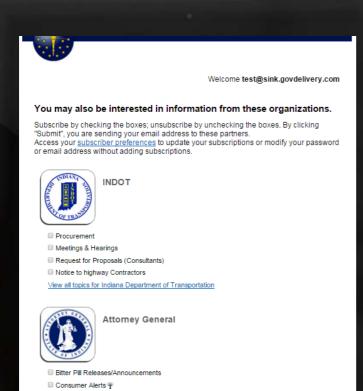


REACH MORE PEOPLE: SOCIAL CAPTURE

B	enefits • Civil Rights • Community Life • Education • Emergency Preparedness • Employment • Health • Housing • Technology • Transportation
	FIND. CONNECT. SHARE.
	Disability.gov Disability.gov Government Website Timeline About Get Disability.gov Email Updates Likes More +
	Disability★gov
	Email Updates To sign up for updates or to access your subscriber preferences, please enter your contact information below. *Email Address
	Submit Cancel Your contact information is used to deliver requested updates or to access your subscriber preferences.
	Privacy Policy - Help

Convert passive social media followers to engaged members of a direct digital audience

THE GOVDELIVERY NETWORK



Consumer Alerts
Protect Your Phone Privacy
View all topics for Indiana Attorney General

INDIANA DEPARTMENT O NATURAL RESOURCES Department of Natural Resources

Promote your content beyond the walls of your website



GROW AND TARGET YOUR AUDIENCE

B Capture more information on your users to personalize and send relevant content



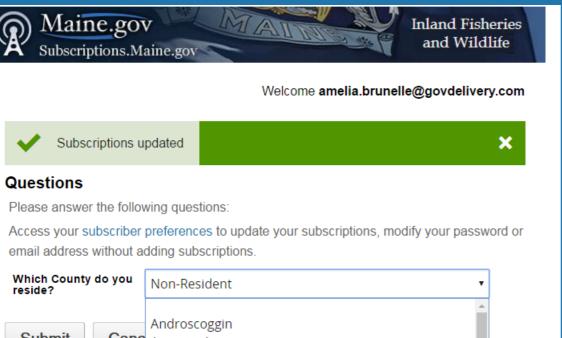
<u>OVDELIVE</u>

PERSONALIZE CONTENT WITH QUESTIONS

Sign Up For	Marketplace Updates		V TO VERIFY
		for email and text updates to get dea <mark>dline reminders and other</mark>	VIO VERIFI
Select a state		•	
FIND Y(Get email update Enter email addr		Get text message updates Enter mobile phone number	T US
Privacy Policy		CONTINUE	
GET IMPORTATIVE FILL WAS GEOP Sign up for email and text updates to get dead		july 14	
		lation.	oli now
Sign up for email and text updates to get dead	lline reminders and other important infor	July 14 Lose your health insurance? You may be able to enro July 07 Can you enroll in health insurance now? SEE MORE	oli naw
Sign up for email and text updates to get dead nafedie@govdelivery.com PRMACY FOLICY	lline reminders and other important infor	Auton. July 14 Lose your health insurance? You may be able to enror July 07 Can you enroll in health: insurance now? SEE MORE	oll now
Sign up for email and text updates to get dead nafedie@govdelivery.com PHYACE POLICE	Ine reminders and other important infor	Aption. July 14 Lose your health insurance? You may be able to enro July 07 Can you enroll in health insurance now? SEE MORE CONNECT WITH US	oli now
Sign up for email and text updates to get dead nafedie@govdelivery.com mixAcr Houcy. RESOURCES About the Affordable Care Act	Ine reminders and other important infor	nation. July 14 Lose your health insurance? You may be able to enror July 07 Can you enroll in health insurance now? SEE MORE CONNECT WITH US ② Questions? Call 1-800-318-2596	ali now

Gather data to personalize and send targeted content

PERSONALIZE CONTENT WITH QUESTIONS



		Androscoggin	
Submit	Canc	Aroostook	
		Cumberland	
Your contact	information	Franklin	s.
		Hancock	
		Kennebec	
		Knox	
		Lincoln	
		Oxford	
		Penobscot	
		Piscataquis	
		Sagadahoc	
		Somerset	
		Waldo	
		Washington	
		York	
		Non-Resident	•

Consider asking about:

- > Region/County
- Household makeup (children, seniors, veterans)
- Related interest areas for cross promotion

ENGAGE & RETAIN YOUR AUDIENCE



ENGAGE & RETAIN YOUR AUDIENCE

Deliver tailored messages to different user groups to <u>guide</u> <u>citizens to best fitting information</u> <u>and purchase options</u>



ENGAGE VARIOUS AUDIENCES

Passionate Anglers

Boat Owners

- First subscribers
- Engaged and opinionated about changes
- Vocal, must-win customers
- Variety of demographics

- Easy to identify via boat registration and purchases
- Likely anglers
- Require knowledge about angling and boating rules and renewals
- Committed to safe and healthy water ways

River/Lake Shore Residents

- Easy to target via location
- Generally higher income demographics

• Focused on recreation and family

Casual Visitors / Anglers

- Fishing just one option for recreation
- Less interested in technical information

GUIDE BUYERS BASED ON

THEIR SPECIFIC NEEDS

- 40+ types of licenses for angling alone for most states
- Confusing for new, lapsed, or visiting citizens
- Use targeted communications to lead them to the right choice or set of options



Home > Licenses, permits, regs > Licenses & vehicle registrations > Fishing License >

Fishing licenses

Notice

Social Security Number collection information (Requirement for anyone buying hunting or fishing licenses.

Commercial licenses applications require a Federal Employer Identification number, MN Tax Identification number or Social Security Number. Commercial licenses are issued at the Minnesota Department of Natural Resources license center located at 500 Lafayette Rd. St Paul, MN 55155-1040.

Using this page: Click ⁴⁰ in the table below to find license agents, get applications or purchase licenses by phone or the Internet.

Note: Price does not include any additional fees charged (\$1.00 agent fee).

Angling licenses are valid from March 1 through February 28 of the following year. Hunting licenses are valid from March 1 through February 28 of the following year. Please see regulations handbook for exact dates/times for specific licenses.

Resident Licenses | Non-Resident Licenses

Resident Licenses	Fee	DNR License Agents	DNR (St. Paur)	Phote Seles	hterner
Analina - 24-hour Code 110 (r)	\$ 10.00	90	90	90	90
Angling - 3 year Individual - Code 141 (r)	\$ 63.00	99	99	99	99
Angling - 72 Hour - Code 140 (1)	\$ 12.00	90	90	90	90
Angling - combination (Married Couple) (r) - Code 112	\$ 35.00	99	99	90	90
Angling - dark house rental (r) - Code 120	\$ 30.00	95	95	99	90
Angling - dark house shelter (r) - Code 119	\$ 15.00	90	90	90	90
Angling - individual (r) - Code 111	\$ 22.00	90	99	99	99
Angling - military (r)	\$ 0.00				
Angling - Netting white tulibee herring (r) - Code 115	\$ 10.00	90	90	90	90
Angling - spearing from dark house (r) - Code 113	\$ 5.00	99	90	90	90
Angling Dark House 3 Year Rental (r) - Code 132	\$ 87.00	90	90	90	90
Angling Dark House 3 Year - Code 131	\$ 42.00	99	99	99	99
Angling Youth Ages 16 to 17 - Code 138 (r)	\$ 5.00	90	90	90	90
Conservation combo angling (r) - Code 106	\$ 23.00	90	90	90	90

ENGAGE & RETAIN YOUR AUDIENCE

5 <u>Nurture and retain subscribers</u> through welcome and seasonal engagement campaigns



<u>OVDELIVE</u>

PROFILE OF A DIGITAL ENGAGEMENT EXPERT



EXAMPLE SEASONAL ROTATION



Reengage

- Introduction to the agency's many jobs
- Initial licensing information
- Links for more detailed information

• Reminder to buy a new license & stamps available

- Information on early fishing spots
- Local camping and recreation spots (links)

- Reminder on seasons and catch limits
- Links to camping or parks locally
- Boating safety tips
- Kid camp options

- Information on invasive species
- Tips for catching the big one
- Record catches
- Cooking your catch how-to video

- Best fish to catch in the fall
- Best weekend spots to cast
- Cross post for hunting licenses
- Boat storage and repair tips

- Tips for new ice fisherman fishing (as appropriate)
- Changes to policies or license options
- Early license renewal notice

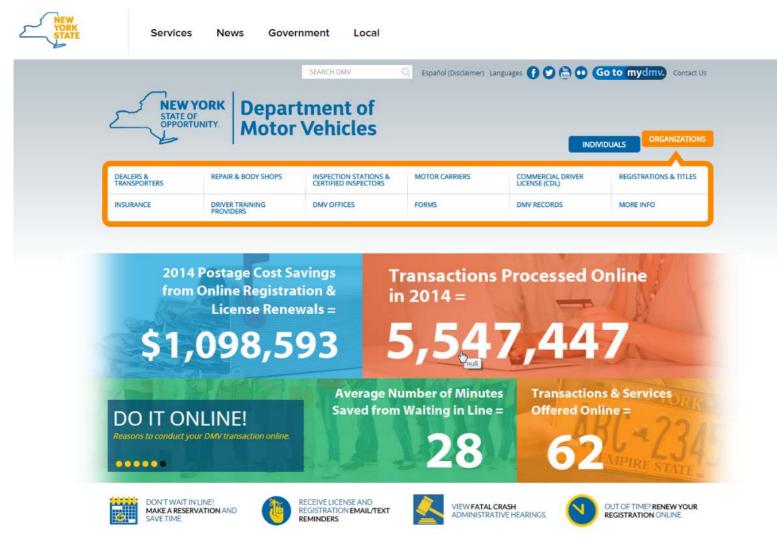
ENGAGE & RETAIN YOUR AUDIENCE

Automate messages so they are <u>timely and relevant</u>



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TARGETED MESSAGING FOR INDIVIDUALIZED, ON-TIME, AUTOMATED REMINDERS





** Do not reply to this email. You will not receive a response. **

Dear JEFFREY:

Thank you for enrolling! You are now subscribed to receive email reminders. The email address you used to subscribe will replace any email address you may have provided us previously. Before your driver license, non-driver ID card, inspection or registration expires, you will receive reminders from us, the New York State DMV.

Please review the plate numbers below for accuracy.

Plate: XXXXXXX Class: PAS Make: PONTI Year: 2006

Plate: XXXXXXX Class: PAS Make: VOLKS Year: 2004

Learn more about Electronic Reminders from the DMV.

A message from the DMV Commissioner:

I hope you are satisfied with DMV's online services. Please visit us again and remember to tell a friend!

In addition to online services, the <u>DMV web site</u> has helpful information, forms, publications, and important safety advice. We want to bring you the best in online services and information.

Barbara J. Fiala Commissioner

You're receiving this message because you created an account with the Internet Enabled Application.

If you have questions or problems please visit http://www.govdelivery.com/products/transactional-messaging-service/



GOVDELIVERY

AUTOMATED REMINDER: BOAT RENEWAL



Life's better outside.

Your registration for the following boat will expire soon:

Make: [[MAKE]] Length: [[LENGTH_FT]]ft. [[LENGTH_INCHES]]in. Model year: [[MODEL_YEAR]] TX number: [[TX_NUMBER]]

Your registration fee of [[REGISTRATION]] is due by [[EXPIRATION]]. Renewal is easy.

- 1. <u>RENEW ONLINE</u>. You can also update your address online at that time.
- RENEW BY MAIL: Return the green renewal notice that you will receive by mail along with a check or money order for the registration fee due in the accompanying envelope. You may also use the <u>Vessel/Boat Records Maintenance Form (PWD 143M)</u>
- RENEW IN PERSON: Texas Parks and Wildlife Headquarters in Austin and all of the Texas Parks and Wildlife Department <u>field</u> <u>offices</u> throughout the state which are normally open 8 a.m. to 5 p.m. Monday through Friday.

If this boat has been sold or ownership has changed, please complete the Form 1340 Ownership Change Notification - Vessel/Boat or <u>Outboard Motor</u> and mail to TPWD Boat Registration, 4200 Smith School Rd, Austin, TX 78744 or fax to (512) 389-4900.

Have questions? Call 1-800-262-8755. Thank you for your support of Texas boating.

Automated pull of information specific to the boat requiring registration renewal

Highlight fee and deadline with options to renew

Footer with change of ownership forms and customer service info

USE ENGAGEMENT DATA TO IDENTIFY & REACTIVATE LAPSED USERS

DATA: ACCESS AND ANALYZING

EMERGING: 1

- No access to communication metrics or performance data
- Not reporting on communications outcomes

PROFICIENT: 2

- Tracking and analyzing communication metrics
- Limited reporting demonstrating success to leadership

EXPERIENCED: 3

- Publish actionable data to influence communication decisions
- Use metrics to increase engagement and drive action

EXPERT: 4

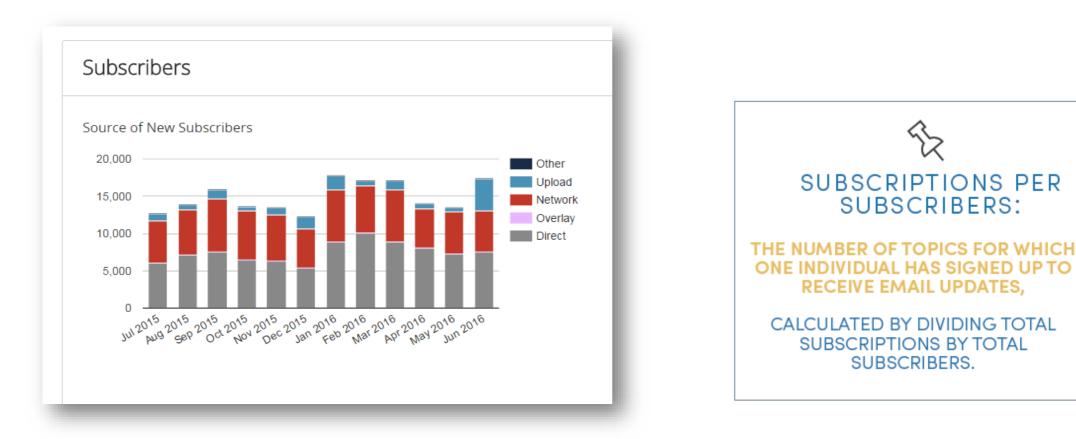
- Combine data from multiple sources to build 360 degree view of customer engagement
- Reliably track downstream outcomes
- Identify ways to improve citizen experience

USE ENGAGEMENT DATA TO IDENTIFY & REACTIVATE LAPSED USERS

Compare engagement metrics with web, satisfaction and other data to **improve Citizen experience**



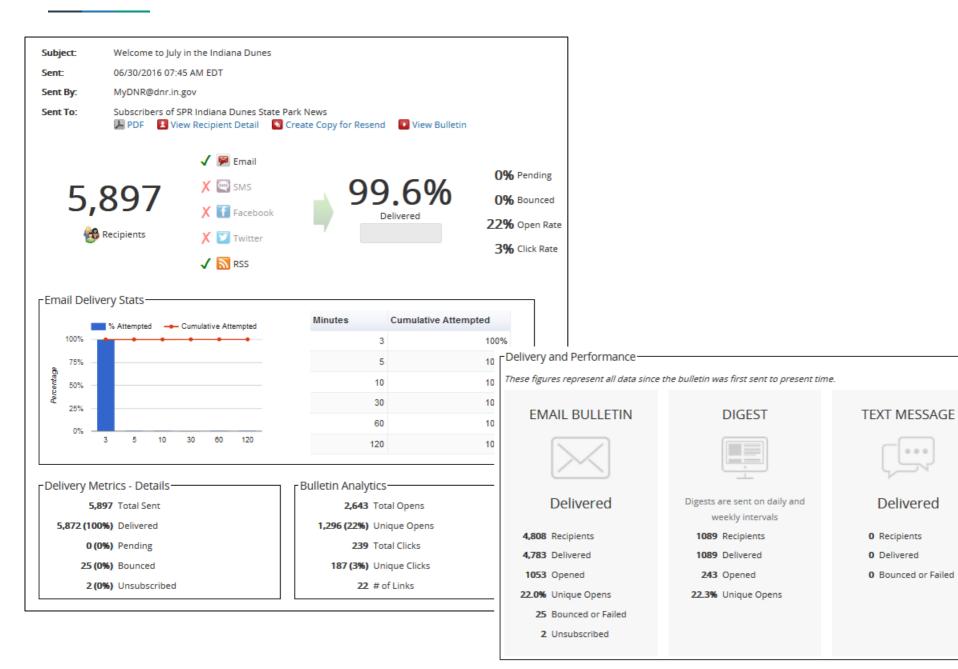
BENCHMARKING SUBSCRIPTION GROWTH



SUBSCRIPTIONS PER SUBSCRIBER OVERVIEW:

SUBSCRIPTIONS PER SUBSCRIBER		OVERALL	FEDERAL	SLT	UK	
	MEDIAN	2.48	2.95	2.30	2.36	
	top 20%	4.86	6.08	4.16	6.37	

DATA: ACCESS AND ANALYZING

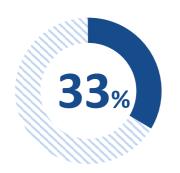




Accessing metrics and reports to make data-driven decisions to continuously improve their ability to drive desired outcomes

Data is Key

Data is the primary way you can understand citizen customer expectations.





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Of all traffic to executive government domains came from mobile and tablet users. Seasonal services and unexpected events can cause surges in traffic. Most people access their sites using newer web browsers.

Leveraging Data

Where do you get data?





How do you analyze your data?







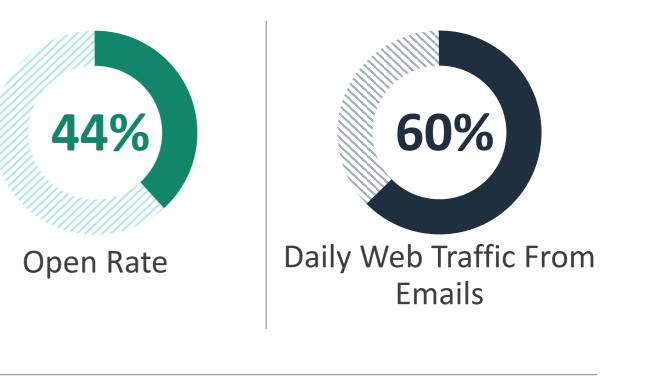
Define Goals

Collect Feedback

Take Action

Use Case: PBGC

- One metric isn't enough
- Email + Web + Customer
 Satisfaction = the full picture
- GovDelivery + Adobe + Foresee = actionable insights



82 Online Customer Satisfaction Surveys Completed July 15-17

USE ENGAGEMENT DATA TO IDENTIFY & REACTIVATE LAPSED USERS

B Use communications metrics as sign of good effort, and <u>action</u> taken as success



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OUTCOMES: REQUIRED OUTCOMES + DESIRED EXPERIENCE

EMERGING: 1

- No consensus that communications influence program outcomes
- No strategy to influence downstream metrics

PROFICIENT: 2

- Some consensus that communications influence program
- outcomes
- Shared strategy but no outcomes identified

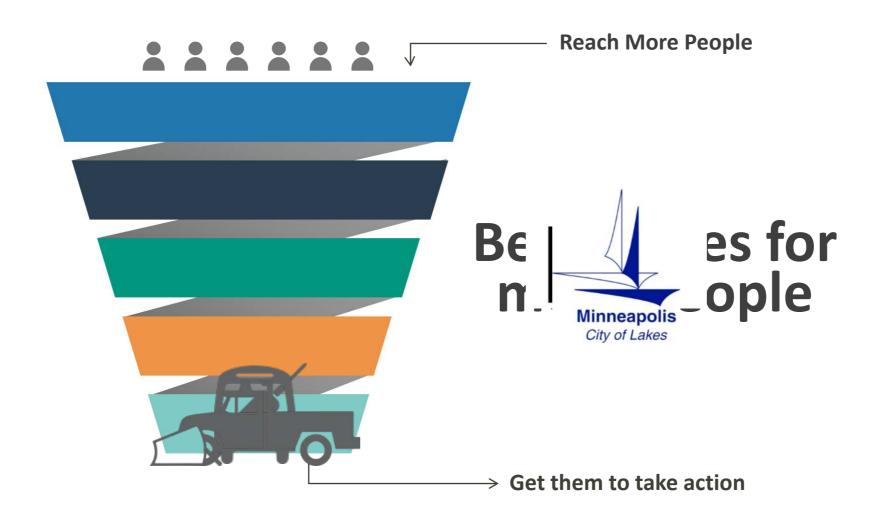
EXPERIENCED: 3

- Aligned digital communication strategy with organizational strategies
- Communications are influencing downstream outcomes

EXPERT: 4

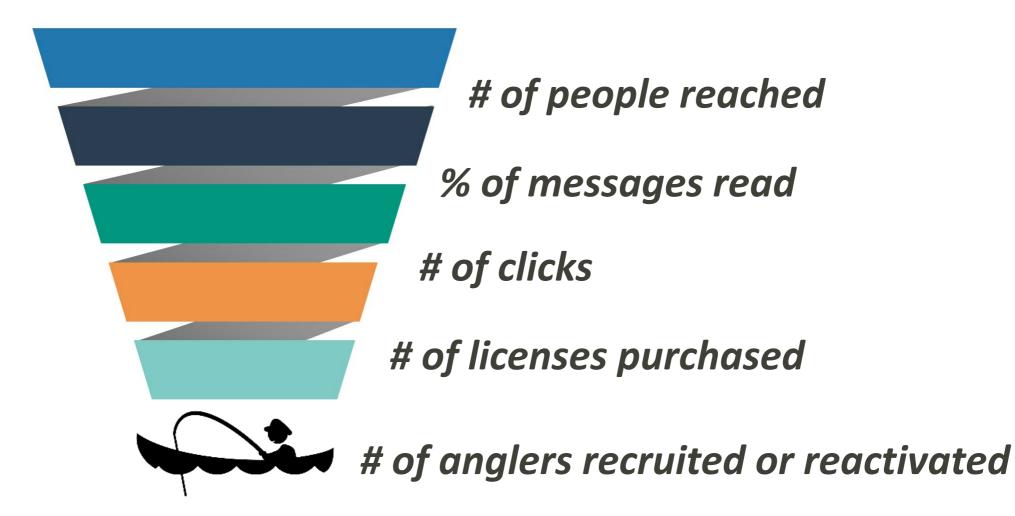
- Collecting and tracking program outcomes
- Digital outreach core to achieving business objectives

PUBLIC SECTOR FUNNEL



PUBLIC SECTOR FUNNEL

Match Measures to Phase



govdelivery[™] 47



What is at the bottom of the funnel for this role, office, agency, project?

ONLY IMPACT MATTERS



GOVDELIVERY



THANK YOU FOR YOUR TIME

NATALIE FEDIE

NATALIE.FEDIE@GOVDELIVERY.COM



Retention efforts: Does email affect license sales and churn? YES! Here's proof!



Email, Everyone is Doing it

How much are email communications worth?

We have measured clicks and opens

We want to measure purchase behavior tied to an email

We designed a few studies to see the effect of emails on purchase behavior

4 Studies

RBFF-Retention Pilot Program for first time anglers NSSF-Retention Pilot Program for hunt/combo buyers GADNR-Lifetime license campaign RBFF-Lapsed Angler Toolkit Study

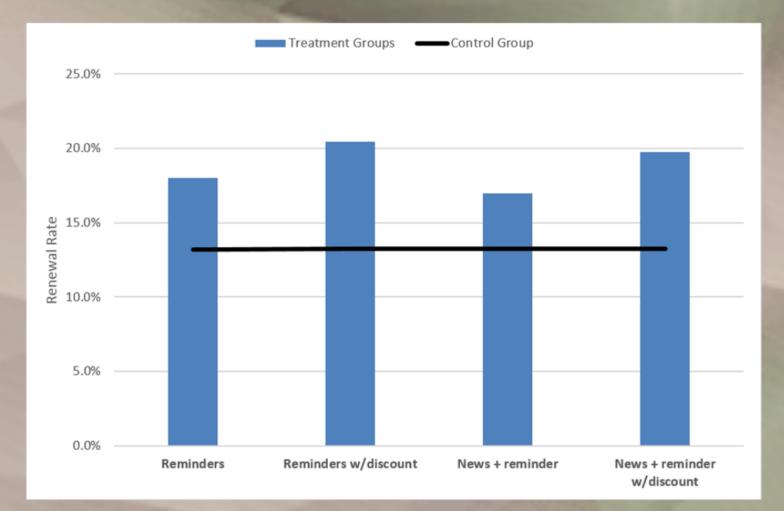


RBFF Pilot Retention Program

Study on "first time anglers"-all anglers (1 year license) who had not purchased any licenses in the last 5 years

Group	Description	#	Renewals	Renewal Rate	% Lift	Increased Renewals	Days before renewal
1	Control (no contact)	1,095	145	13.2%			20.2
2	Reminders	2,475	446	18.0%	4.8%	118	15.8
3	Reminders w/discount	2,466	504	20.4%	7.2%	177	10.5
4	News + reminder	2,465	419	17.0%	3.8%	93	13.9
5	News + reminder w/discount	2,470	488	19.8%	6.5%	161	11.5
	Total Treatment Groups (2-5)	9,876	1,857	18.8%	5.6%	549	12.8

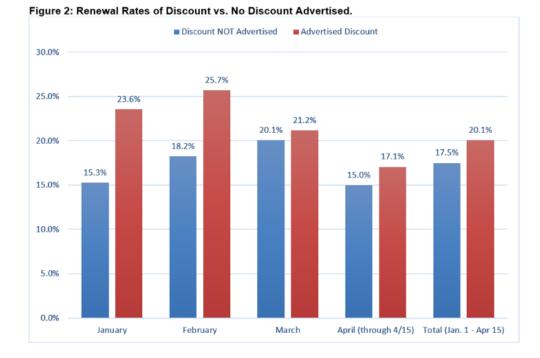
Emails caused a lift in every group!



Discounts, are they worth it?

These discounts "cost" us \$2.75 on each transaction prior to expiration.

Sold 128 more licenses \$800 worth of revenue \$350 revenue lost through discount



Newsletters, do they help?

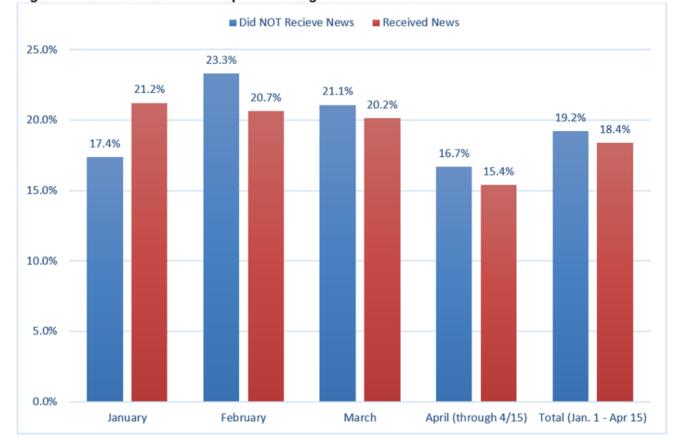


Figure 3: Renewal Rates of Groups Receiving News vs. No News.

42 less renewals for customers who received newsletters

NSSF Study of Hunt/Combo Buyers

Results coming soon!

GADNR Lifetime License Campaign



Results of Lifetime License Campaign

	2014	2015	Difference	Sales during email campaign	Email Campaign Sales \$	Total License Sales 2014 \$	Total License Sales 2015 \$	Difference in \$
Infant	1232	1539	307	412	\$82,400	\$246,400	\$307,800	\$61,400
Youth	710	854	144	195	\$68,250	\$248,500	\$298,900	\$50,400
Adult	677	952	275	158	\$79,000	\$338,500	\$476,000	\$137,500
Senior	1260	1305	45	150	\$14,250	\$119,700	\$123,975	\$4,275
Veteran	120	170	50	21	\$8,400	\$48,000	\$68,000	\$20,000
Total lifetime licenses	4098	5001	903	936	\$252,300	\$1,001,100	\$1,274,675	\$273,575

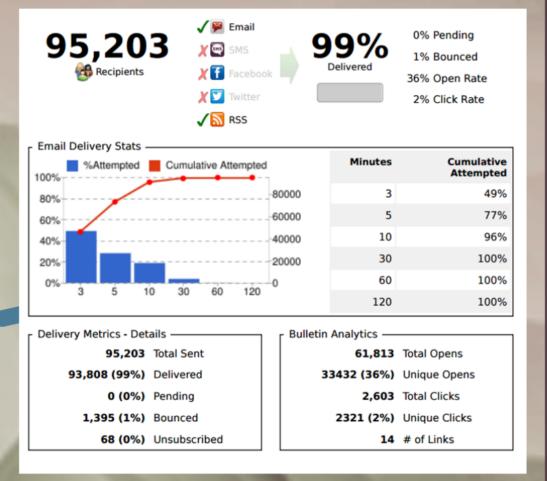


RBFF Lapsed Angler Toolkit

- Took advantage of already tested and designed tools from RBFF's marketing toolbox
- Pulled data like we have annually for the lapsed angler program and emailed lapsed anglers with the messages

RBFF Lapsed Angler Email

Sent 2 emails out mid June One to more than 5 years lapsed - 95,203 One to less than 5 years lapsed - 112,069 Gave the customers 2 weeks to make a purchase then pulled sales data



What Licenses Were Sold?

12,950 paid privileges sold

License	more than 5 years lapsed	less than 5 years lapsed	Total
Annual fishing	1748	2140	3888
Trout	1000	1181	2181
Combo	426	344	770
2 year	526	646	1172
Short term	104	108	212
Free (HIP, SIP, Senior, Harvest)	3180	2933	6113
Lifetime	19	8	27

Show me the Money!

2 weeks after email sent

\$77,991 = revenue for less than 5 year lapsed anglers

\$93,481 = revenue for more than 5 year lapsed anglers

No investment was necessary in this initiative except a little of my time and our data guy's time.

\$171,472 in revenue



It has been awhile since you purchased a fishing license. Maybe life got too busy and you haven't been able to go fishing. We hope you can make time to come back.

Your license purchase does more than grant you the freedom to fish the state's many beautiful lakes, rivers and streams.100% of your fishing license fees are invested back into state resources to ensure healthy fish populations and public access to fishing opportunities in Georgia.

Where to get your license

GoOutdoorsGeorgia.com

Or call 1-800-366-2661

Or in person at Wal-Mart, sporting goods stores, or other agent.

License Prices for Georgians				
3-day Hunt/Fish Combo	\$3.50			
Annual Fishing	\$9.00			
Annual Hunt/Fish Combo	\$17.00			
Annual Trout Fishing	\$5.00			
Sportsman's License	\$55.00			
*more license types available at GeorgiaWildlife.com				

Stay in touch

We promise we won't overwhelm you with emails; but if you wish, you can <u>unsubscribe</u> Connect with us

uestions? Give us a call at 1-800-366-266

/isit us at georgiawildlife.com

2070 U.S. Highway 278, SE Social Circle, GA 30025

In Conclusion

R3 effort that is certainly good for the middle R You can prove your ROI if you try! (and have the right data guy) Target, segment, and target some more! Think of how to measure before you start

Are you convinced?

Questions?

Jenifer.Wisniewski@dnr.ga.gov

