RBFF Hispanic Marketing Strategies Webinar

Strategies, Insights & Tools to Engage New Fishing & Boating Participants

February 5, 2015

Agenda

- I. Hispanic Market Update
- II. Strategies and Tactics for Engaging Hispanics
- III. Research Findings
- IV. Vamos A Pescar Update
- V. RBFF Resources Toolkit

Lopez Negrete Communications



Largest Hispanic owned and operated agency in the US

- Established in 1985
- Headquartered in Houston, with offices in Los Angeles, New York, Mexico City
- Passionate about the Hispanic community and the growing opportunity it represents for our clients

RBFF Hispanic Assignment

Develop integrated marketing plan to encourage greater Hispanic participation in fishing and boating.

Goals:

- ✓ Increase participation in fishing and boating
- ✓ Increase fishing license sales and boat registrations
- ✓ Achieve 10% increase in traffic across digital assets
- ✓ Support efforts of key RBFF stakeholders



Hispanic Market Update

Why Hispanics Still Matter



Hispanic Facts Update



54 MM strong, 17% of population, largest minority; majority in key DMAs



Hispanics accounted for 48% of all population growth 2012 – 2013



Projected to reach 65 MM (20%) by 2020



Median age of 28 vs. 42 Non-Hispanic White



24% of kids under the age of 18, 26% of kids 0 - 5

Sources: U.S. Census and Geoscape MarketWatch

Hispanics Leading US Population Growth

Projected population growth 2010 to 2050 shows major ethnic impact.



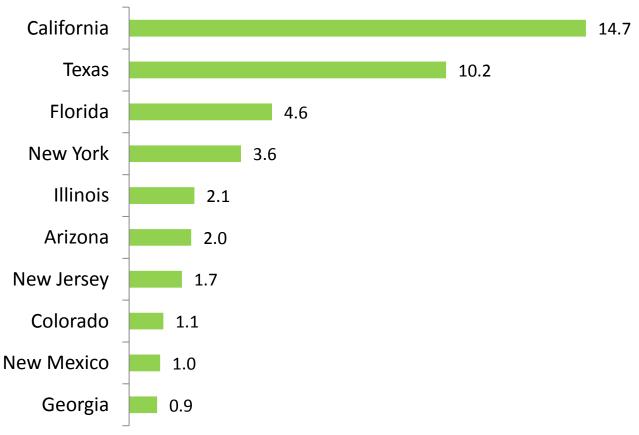
^{*}Excludes American Indian, Alaska Native, Hawaiian & Other Pacific Islander Source: U.S. Census Bureau Population Projections

[•]Excludes American Indian, Alaska Native, Hawaiian & Other Pacific Islander

[•]Sources: U.S. Census Bureau, Population Projections and Nielsen Media

Top 10 States: Hispanic Population (MM)

These account for 42 MM Hispanics, 78% of the total Hispanic population.



Source: US Census, 2013.

Top 10 Hispanic Metro Areas

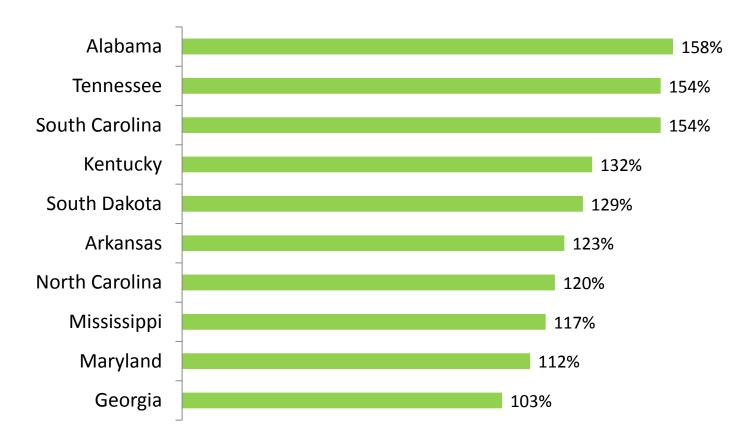
About half of all US Hispanics live in these 10 Metro areas

Rank	Metro Area	Hispanic Population	% Hispanic Among Total Population	Among Hispanics, % Foreign Born	Among Under 18, % Hispanic
1	Los Angeles	5,804,000	44.8%	42.2%	58.8%
2	New York	4,317,000	24.2%	42.5%	29.6%
3	Houston	2,105,000	36.7%	40.5%	46.5%
4	Riverside, CA	2,062,000	47.9%	30.5%	60.9%
5	Chicago	1,971,000	21.5%	39.6%	30.3%
6	Dallas	1,809,000	28.4%	39.5%	38.4%
7	Miami	1,627,000	64.7%	65.8%	60.4%
8	Phoenix	1,163,000	30.0%	30.6%	43.5%
9	San Francisco	1,114,000	22.5%	39.6%	32.8%
10	San Antonio	1,112,000	55.5%	16.7%	65.2%

Source: Pew Hispanic Center, 2011 ACS.

States With Fastest Hispanic Growth

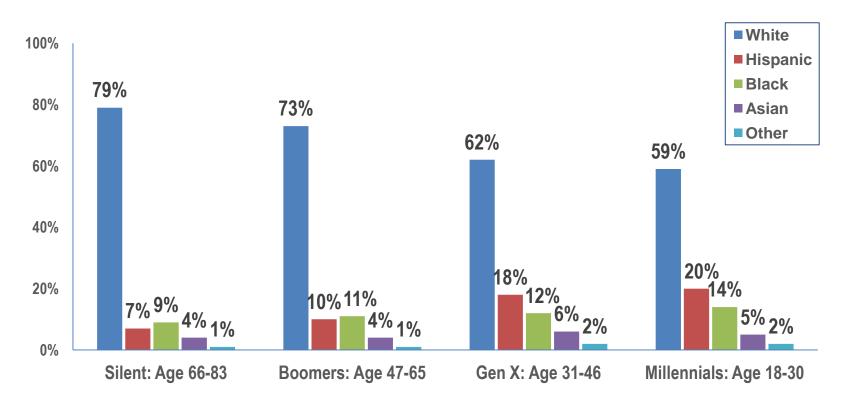
Rapid Hispanic population growth is occurring in unexpected States.



Source: US Census. Hispanic Growth by State 2000 - 2010.

Diversity Steadily Increasing Over Time

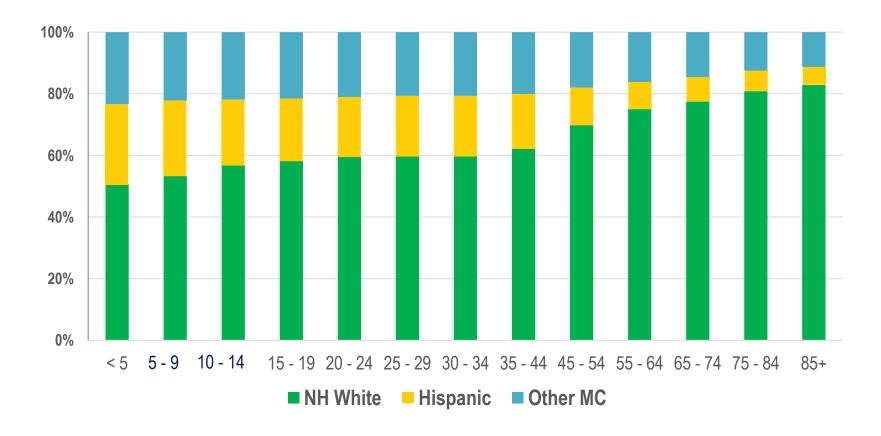
Age cohorts over time show dynamic racial/ethnic shift



Source: Pew Research Center, 2011 US Census CPS.

Today, "Under 5's" are Majority Minority

Current trends by age group show the impact of Hispanics is NOW!



•Sources: Simmons Spring 2014 NHCS Adult Study 2-Year; US Fish & Wildlife Survey: 2011 National Survey of Fishing, Hunting, and Wildlife-Associated Recreation

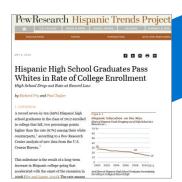
Hispanic Youth Exceeding Expectations

- Better educated
- Wealthier
- Entrepreneurial
- Bicultural
- Ambitious







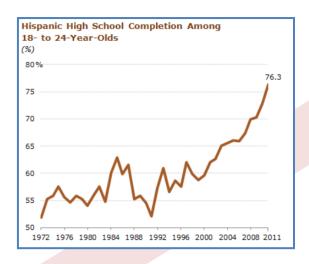


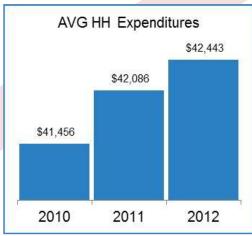
Increased participation in professional services, business and leadership positions

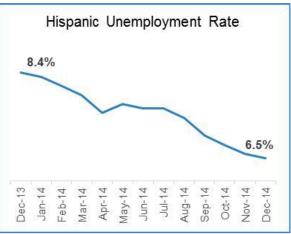
Strong Post Recession Recovery in Place

- Hispanics continue closing "education gap"
- Household expenditure up: \$41,500 to \$42,500
- Unemployment down to 6.5% from 8.4% in 2014
- Highest labor participation rate at 66.0%





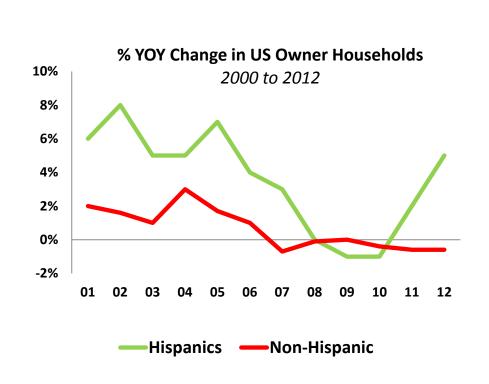


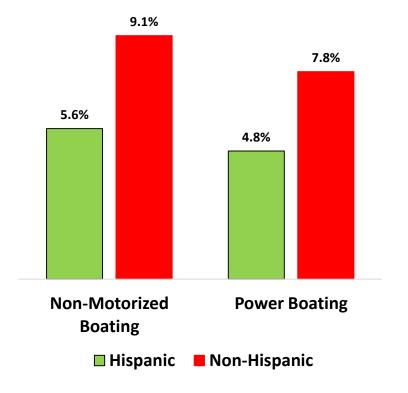


Sources: Bureau of Labor Statistics; US Census Bureau; Pew Hispanic Center

Hispanic Progress Not Yet Leveraged

- Hispanics lead in net new household ...but sill lag the general market in formation, a key boat sales indicator...
 - boating participation



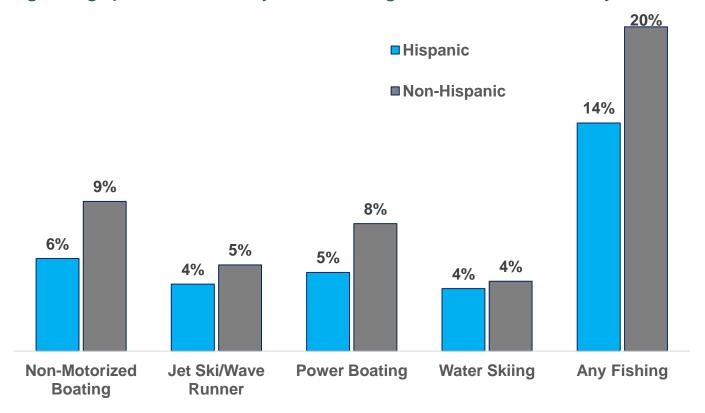




Hispanic Challenge: Under-index vs. GM

In outdoor activities, Hispanics overall don't participate at mainstream levels.

Closing the gap holds the key to securing the outdoor industry future



Hispanic Fishing & Boating Behavior

Our Hispanics Bull's-Eye Has Proven True



Hispanic Happy Hikers Form Target Core



Happy Hikers

Family-oriented outdoors lovers.
Their lives revolve around their kids.
They plan activities around tight
budgets and time constraints.
Regularly outdoors, but fishing/boating
rarely, if ever, makes the short list.

Demographics:

- Bicultural Hispanics, 25–45 Median Age: 36
- Married: 66%, Kids in HH
- HH income: \$40k+ Median income: \$52K

Outdoor Category

- · Like to camp, backpack, mountain bike
- Regularly visit lakes and beaches
- Minimal boat ownership, canoe, kayak, jet ski

Psychographics:

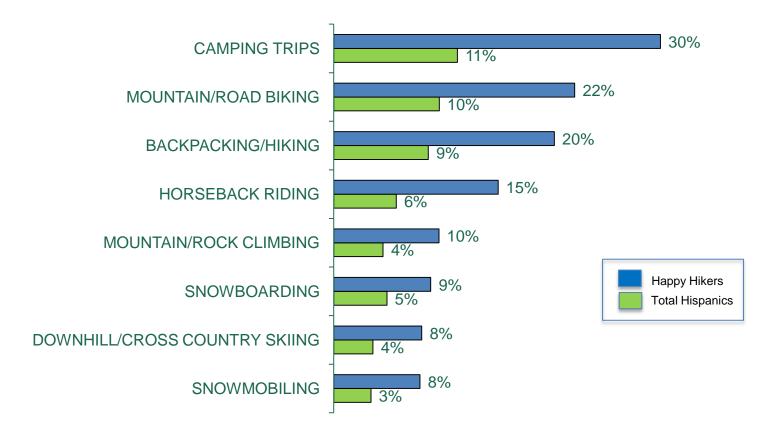
- Nurturers emphasize keeping family happy
- See selves as goodhearted, affectionate, loving
- Family traditions, beliefs are very important

Tech Attitudes:

- Heavy mobile, social users, use sites for local info
- Tech, primary life organizational tool
- Involved parent, tech helps share, compare track

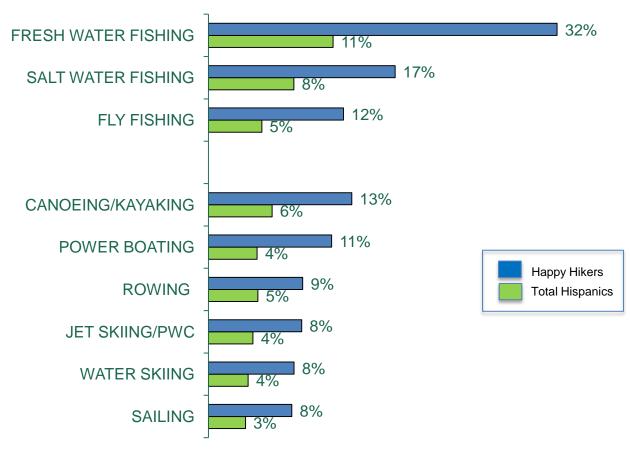
Happy Hikers are Outdoors Lovers

Hispanic Happy Hikers are more likely to participate in variety of outdoor activities.



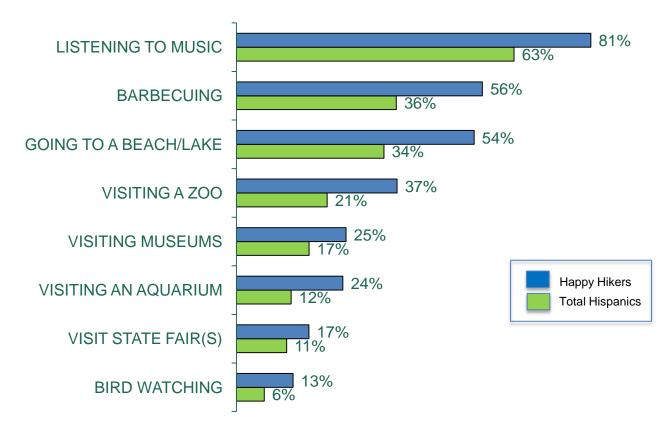
Happy Hikers Prime for Fishing, Boating

Not necessarily high-frequency participants, Hispanic Happy Hikers are more familiar with fishing and boating activities.



Related Activities Present Big Opportunity

Compared to Total Hispanics, Hispanic Happy Hikers over-index in activities with potential links to states.



Latinos Lack Experience & Exposure

Hispanic characteristics naturally fit an outdoor lifestyle

- Younger, vibrant families love outdoors, action, excitement
- Highly social, group-oriented, enjoy shared experiences
- Boating and fishing facilitate cultural fusion, have cachet, signal success and progress

But, novice outdoors, often lack experience, exposure to what's available

- Don't typically research process as in-depth as non-Hispanics
- Rely more on word-of-mouth, social sharing and limited role models/celebrities
- Place more trust in authority figures to educate, recommend, guide
- Language barriers can slow the process, bar is low, acceptance of efforts high

Strategies & Tactics for Engaging Hispanics

Hispanic Engagement Process

Understand the Determine the Ready the **Opportunity** Organization Consumer **Activate** Understand mindsets • Determine the size of • Get the right people on • Focus on community the opportunity board, train them wants/needs Determine attitudes, behaviors, preferences Segment the market • Optimize offerings Differentiate Learn their influencers Choose your target(s) • Set the stage Invite, be welcoming

Begin Outreach With Key Questions

- How big is my Hispanic opportunity?
- Do I need to do Hispanic marketing?
- Where should I focus my resources?
- Who should I target? Why?
- What do I need to know about them?



Get Started With The Facts

What you will need

- Geo-targeted database with usage/spend data
 - ✓ Free: US Census, Bureau of Labor Statistics
 - ✓ Fee-based: Geoscape, Donnelly, Nielsen, etc.
- A list of all of your sites
 - ✓ Location
 - ✓ Outreach area
- Database or spreadsheet to track everything

What you are looking for

- Socio-demographics for each site/location
 - ✓ Household income, category participation/spend
 - ✓ Ethnicity, nativity, ancestry

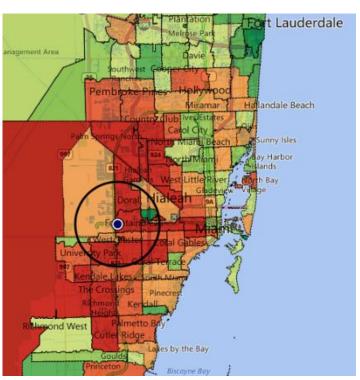








Each Location is Different: Miami

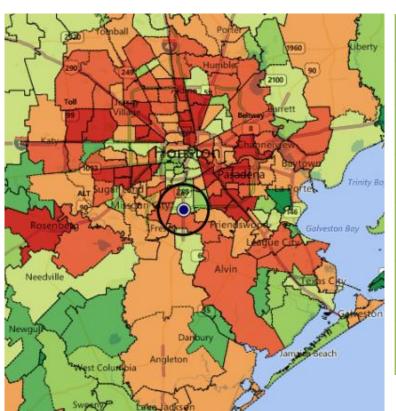


	Miami
Total Population	328,973
Hispanic Population	294,754
Hispanic Population %	90%
Purchasing Boats/Trailers: Total	\$4,185,787
Purchasing Boats/Trailers: Hispanic	\$3,806,757
Hispanic % of Sales	91%

Miami

 Heavily Hispanic, Cuban/Caribbean, wealthy foreigners; large upwardly mobile middle class; category more developed

Each Location is Different: Houston



	Houston
Total Population	182,811
Hispanic Population	52,850
Hispanic Population %	29%
Purchasing Boats/Trailers: Total	\$3,188,942
Purchasing Boats/Trailers: Hispanic	\$548,356
Hispanic % of Sales	17%

Houston

• Houston heavily Hispanic; Mexican ancestry, mix of foreign and domestic

Prioritize Your Sites/Locations

EXAMPLE: Prioritize locations that need Hispanic market support

Store Area % Hispanic	Class	Support Level
<15%	Small Hispanic	No special handling; can provide support if asked for by regular staff
15 – 35%	Significant Hispanic	Large prospect community; work with local staff on Hispanic plans
35%+	Heavy Hispanic	Full Hispanic support; focus most of your resources and energy here

- If you have a consumer database, tag your Hispanic consumers
 - Direct marketing
 - Tracking and measurement

Hispanic Barriers Must Be Overcome

Lack of Experience/Education

- Must have something for everyone in family
- Lack of role models fishing/boating
- Successful experiences ensure repeat

Perceptions of Cost

- Believe boating/fishing out of range
- Licenses/fees unknown can be problematic



Concern for Safety

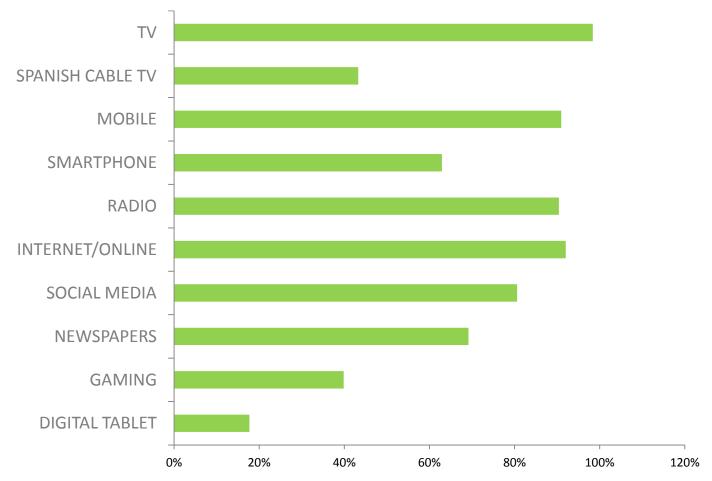
- Key requirement for gatekeeper moms
- Education, training, in-language support vital

Heavy Reliance on Key Influencers

- Trust often limited to those they identify with, share culture
- Celebrities, spokespersons seen as more believable

Reach Hispanics Via Media They Consume

Technology helps share experiences, make sure not to miss out on anything.



Source: Simmons NCHS Adult Summer 2014, Base = Hispanic Happy Hikers

Be Prepared For When They Come

On-location

- Create family-friendly environment, young, action-oriented
- Offer sensory experiential activities seeing, feeling, playing
- Consider Hispanic staff for relevance, credibility

Materials

- Provide in-language materials
- Make basic, necessary information bilingual (products, events, license info)
- Use culturally-relevant imagery

Brand Ambassadors

- Mobilize existing Hispanic enthusiasts
- Utilize social media Facebook, Twitter
- Invite, Invite, Invite!



Get Staff Behind the Opportunity

Entire organization needs to buy in

- Understand the why opportunity benefits
- Know how to approach
- Have confidence to reach out to this segment
- Have the right info and materials
- Know how to find them

Toolkit resources

http://takemefishing.org/general/about-rbff/programs-and-materials/

- Webinars
- Boating and fishing terms
- Photo library
- Industry research



Retailers' Keys to Success

Retailer's

5 TOP

- 5. Prioritize your stores based on Hispanic density
- 4. Have bilingual/bicultural staff with knowledge
- 3. Build database identifying ethnicity, language preference
- 2. Provide educational comfort zone, demos
- 1. Make the store part of the community

Manufacturers' Keys to Success

5. Make basic, necessary product information bilingual

Manufacturer's

5 TOP FIVE

- 4. Don't translate product/brand names
- 3. Focus on lower price-point products
- 2. If lifestyle imagery used, include diverse talent/casting to demonstrate product is "for me"
- 1. Leverage fishing success stories to increase cultural relevance.

State/Federal Agencies' Keys to Success

State/Federal TOP FIVE

- 5. Understand misperception and distrust of institutional organizations
- 4. Emphasize positives of natural resource conservation vs. restrictions and law enforcement
- 3. Focus on impact to future generations as a primary motivator for Hispanics
- 2. Make licensing as simple as possible
- 1. Leverage opportunities to better publicize experiential events (retailers, radio personalities, etc.)

Research Findings

Hispanics Mystery Shopping

Mystery Shopper Methodology

Study of fishing and boat sales took place from May to August, 2014

- Total of 66 mystery shopping trips made to boat dealers and retailers
- In Texas: Houston and Dallas; Florida: Miami, Orlando and Tampa
- Included chain and family-owned stores
- Mainstream families and Hispanics, mix of experience levels

Topics covered included:

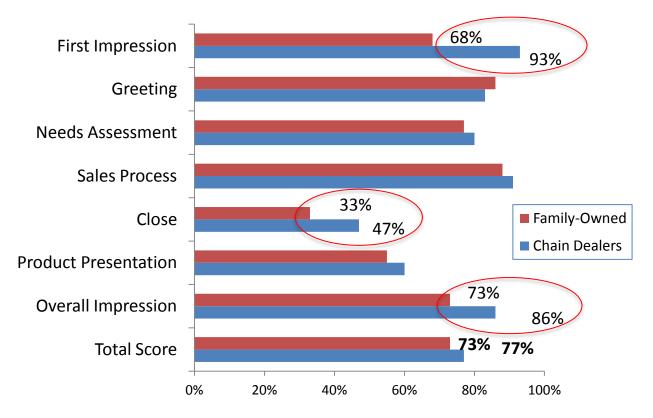
- Educating the consumer
- Product suggestions
- Product demos
- Shopper experience

Full results at: http://takemefishing.org/general/about-rbff/research-and-evaluations/

Stores Barely "Pass" Mystery Shopping

Taking all into consideration, both store types received passing scores – barely

- Chain dealerships performed better vs. family-owned in three key areas:
- First Impressions, Overall Impressions, and Closing

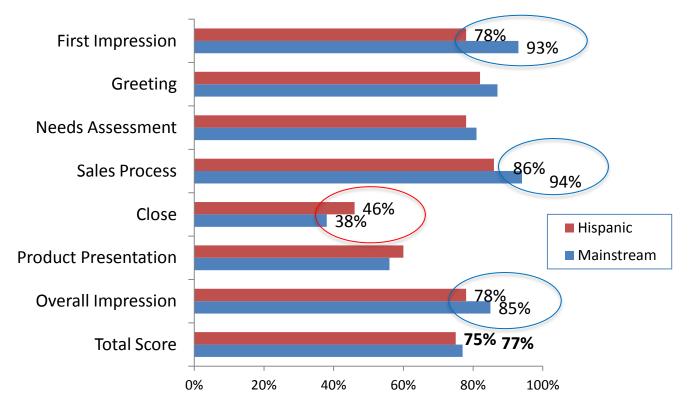


Source: Texas and Florida Retail Studies: The Recreational Boating & Fishing Foundation, 9/2014

Sales Process Varied by Ethnicity

Mainstream families and Hispanics gave stores minimally passing scores.

 Mainstream families rated boat sales associates higher in: First Impressions, the Sales Process and in Overall Impressions



Source: Texas and Florida Retail Studies: The Recreational Boating & Fishing Foundation, 9/2014

Missing Opportunities to Connect with Hispanics

Cultural sensitivity, understanding segment needs, mindset

Local market research, situation analysis, staff training, consumer feedback.

Failing to emphasize key features and benefits

Often, major points of concern are different, as much emotional as functional

Waiting for Hispanics to come to them

Participate in community events, activities: demonstrate, educate, celebrate

Not making Hispanics feel as "welcome and comfortable" as mainstream

Recognition, acceptance, feeling valued and invited are vital

Overall, not making Hispanics feel that this is for them

 Place emphasis on inclusion, invite prospects to events and workshops, getting demographic info for follow up, and the close.

Hispanic Boating Path to Purchase Study Preliminary Findings

RBFF Boat Study Supporters









Study Background, Methodology

Objectives were to gain insights into:

- Boating attitudes and behaviors
- Boat ownership motivations and drivers
- Boat sales best practices

Insights would serve to provide:

- Intelligence to be shared by RBFF stakeholders
- Direction/context for quantitative research phase.

Methodology included:

- One-on-ones in Miami and Houston
- Sales reps with success with Hispanics
- Current and prospective Hispanic boat owners

Highlights to Pique Your Interest

Current Hispanic Exposure to Advertising and Marketing is Limited

- Exposure to boating is vital to creating desire to own, participate
- Hispanics are not seeing boating ads, getting industry messages
- Consider expanding to media/channels consumed by Hispanics
- Culturally relevant messaging and imagery is critical

Perceptions of Affordability Present a Major Barrier to Ownership

- Hispanics believe boat ownership is out of their range
- Dealers must address perception of affordability
- Realization of affordability is the key trigger to purchase
- Consider offering alternative financing options

Dealers Must Capitalize on the In-Store Shopping Experience

- Dealer experience is vital
- Hispanics want to be respected as valued customers
- Involving entire family is key element in path to purchase
- Spanish-language communication can impact sales process



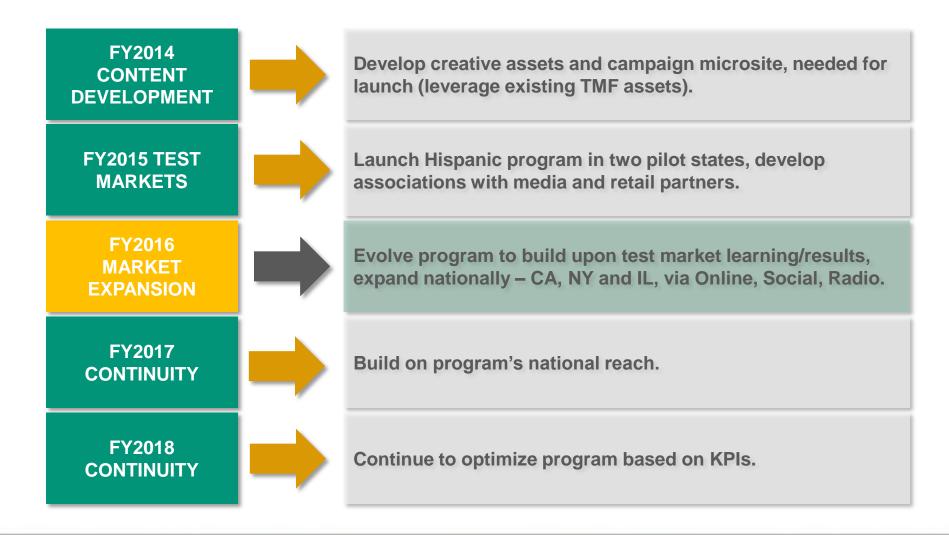
Vamos A Pescar Update

FY15 Year in Review

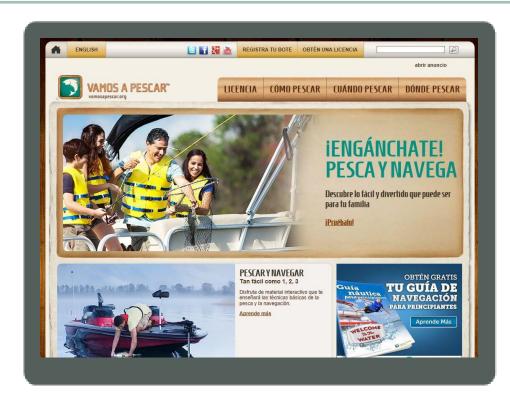
- Launched Vamos A Pescar Campaign in April 2014
 - ✓ Website has garnered over 305,000 visits, almost 36,000 monthly
 - ✓ Poised to surpass goal of 350,000 by March 31, 2015
- Geographic focus for launch was Texas and Florida
 - ✓ Texas Parks & Wildlife and Florida Fish & Wildlife Conservation Commission
- New Hispanic boating content added to VamosAPescar.org
 - ✓ Bilingual videos created in cooperation with Discover Boating
- Conducted research specifically focused on boating
 - ✓ Mystery Shopper Project
 - ✓ Hispanic Boating Research



In FY16, Hispanic Plan is Stay the Course



VamosAPescar.org Building Momentum







Hispanics Family, How-To Oriented



VamosAPescar.org Being Recognized

Davey Awards:

- 2014 Silver Award Winner: Websites Branding
- 2014 Silver Award Winner: Mobile Websites Education
- 2014 Silver Award Winner: Mobile Websites Sports & Recreation
- 2014 Silver Award Winner: Mobile Marketing General Interest/Variety
- 2014 Silver Award Winner: Mobile Marketing Lifestyle

W3 Awards:

- 2014 Silver Award Winner: General Website Categories Lifestyle
- 2014 Silver Award Winner: Mobile Websites Education

MobileWebAwards:

- Best Non-Profit Mobile Website
- Best of Industry: Family Mobile Website
- Best of Industry: Leisure Mobile Website

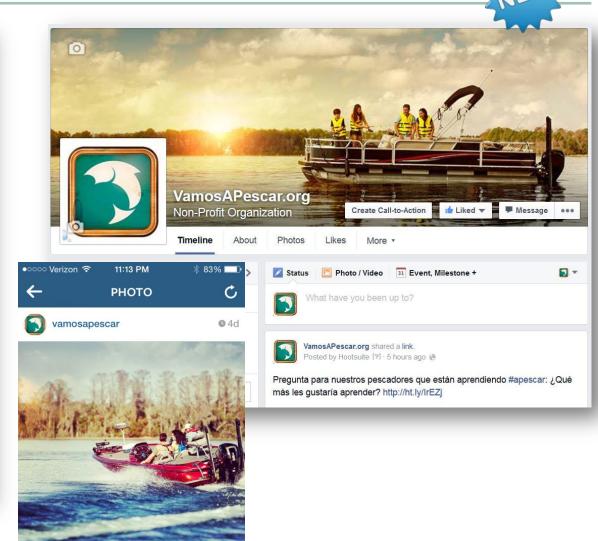






VAP Social Media Newly Launched





George H.W. Bush *Vamos A Pescar™*



RBFF Resources Toolkit

RBFF Resources Currently Available

- ✓ Webinars
- √ How-to Videos
- ✓ Lifestyle Video Vazquez Family
- **✓** Research & Learnings
- **✓** Photo Library
- √ Web Banners
- ✓ Spanish Translation Guide
- ✓ Quarterly Newsletter to keep you updated





Spanish Translation
Guide of Boating and Fishing Terms



Multicultural Photo Library



But Wait, There's More... to Come!

- √ Webinars
- **✓** Boating Research
- **✓** Expansion to CA, NY, & IL
- ✓ More How-To Videos in Spanish
- **✓** Spanish-Language Web Content
- ✓ Continuing Education & Research
- ✓ Finally, stay tuned for future info and developments through RBFF's NewsWaves newsletter

TakeMeFishing.org/corporate - Resource Center



Gracias!

Questions?