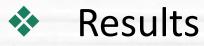


AGENDA

Background

Marketing Goal, Strategy, Approach

Media Strategy and Messaging



BACKGROUND

ESTABLISHING THE VISION

Best-in-class digital marketing requires a long-term commitment and is built around a test / learn / optimize approach. We began by establishing a baseline understanding of how we could leverage our own data to drive results.

- First-party data is a tremendous asset to any organization. Finding new ways to apply it offers significant upside potential.
- Supplementing our own data with third-party sources provided an even deeper understanding of our audience.
- Armed with insights into mindset, lifestyle, media consumption and more, we can inform creative and in the future be able to better prioritize marketing efforts.

GOAL, STRATEGY & APPROACH

MARKETING GOAL

DRIVE INCREMENTAL REVENUE & LICENSE SALES

Launch a highly-targeted digital advertising campaign with the ability to measure its effectiveness in driving incremental license sales.

CAMPAIGN SUCCESS METRICS:
ROI/ROAS
TOTAL SALES
INCREMENTAL SALES LIFT

SECONDARY MEDIA KPIS:
CLICK THRU RATE (CTR)
COST PER IMPRESSION
COST PER CONVERSION

MARKETING STRATEGY

DATA DRIVEN TARGETING AND MEASUREMENT

Leverage enriched customer data to improve the effectiveness of digital marketing efforts.

- Audience segmentation & prioritization
- Consumer insights & messaging
- Interception & media planning
- Customer purchase analysis

APPROACH

1

2

3

4

Determine Addressable Audience & Prioritize Opportunity

Establish Media Strategy & Test Plan

Determine Messaging and Develop Creative

Test Strategy / Isolate Campaign Effect

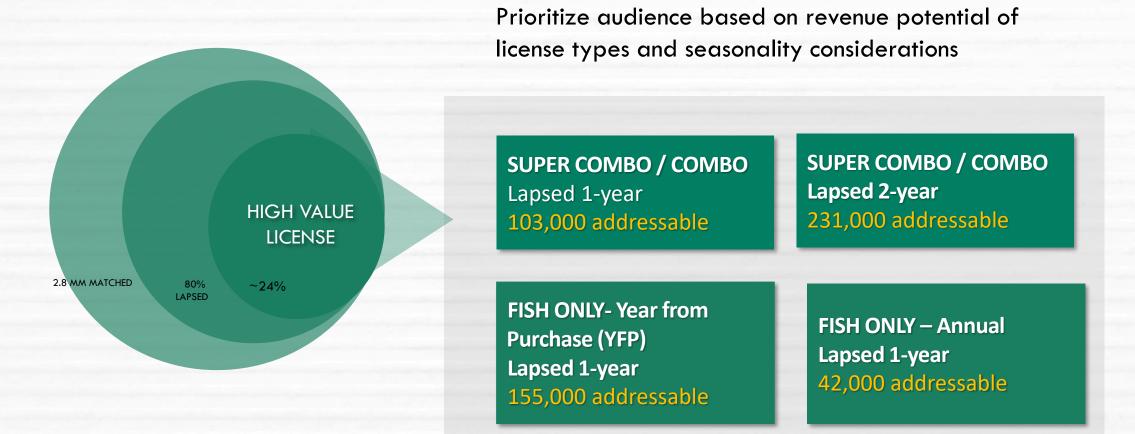
DETERMINE ADDRESSABLE AUDIENCE

Three-step process prioritized protection of first-party data & compliance with existing privacy policies

| TEXAS PARKS & WILDLIFE | LiveRamp | resonate |
|--|--|---|
| IST PARTY CRM DATA UPLOAD | MATCHED & ANONYMIZED | MATCHED & ENRICHED |
| 8.2MM FILES Uploaded to LiveRamp (LY16 - LY20) | Records matched against available digital IDs, removing first-person identifiers | 2.8MM records matched & appended to deepen understanding through 18,000+ attributes |
| | Digital IDs allow for privacy- centric data portability | POTENTIAL AUDIENCE 2.8 MM (35% of total) |

NARROWING OUR FOCUS

Prioritize Highest Value License Types



Combo Licenses = most bought between August and November

3 MEDIA STRATEGY & MESSAGING

MEDIA STRATEGY

Match Digital IDs across platforms, to deliver message directly to lapsed users



SOCIAL MEDIA (Facebook / Instagram) FINDING AUDIENCE ACROSS SPECIFIC SITE

Digital IDs matched within platform

- Narrower reach
- Marketplace sets rate (supply & demand)
- Match rate near 35%

IN-FEED STATIC POSTS & CAROUSEL ADS



PROGRAMMATIC DSP (Demand Side Platform)

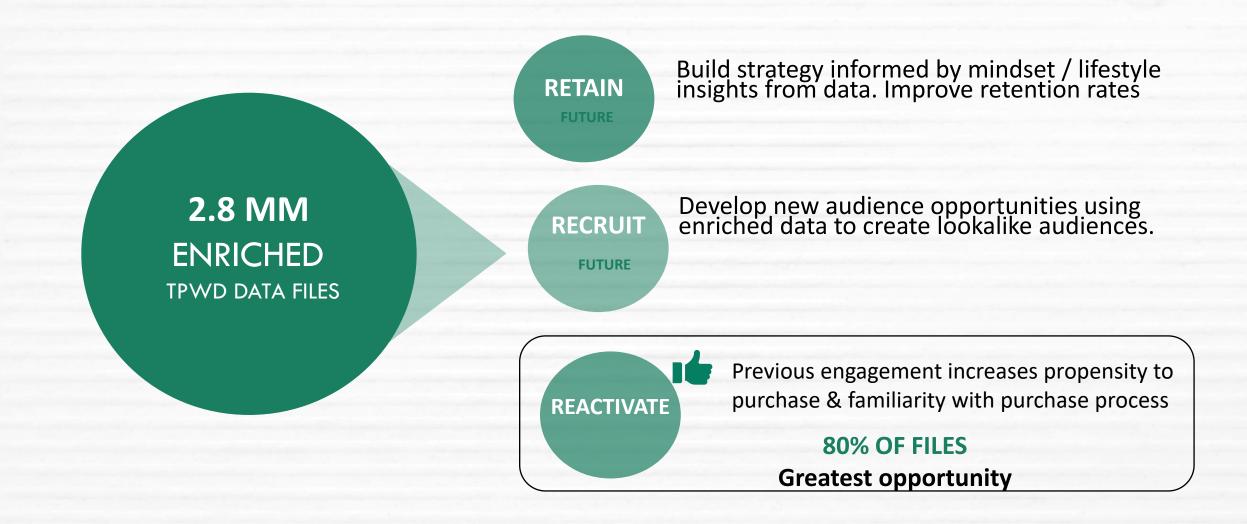
FINDING AUDIENCE ACROSS MANY SITES

Digital IDs matched across variety of sites, within broader network

- Find efficient scale wherever digital ID browses
- Better match rates, near 70%
 BANNER ADS (VARIOUS SIZES)

NARROWING OUR FOCUS

Evaluate opportunity through R3 Lens

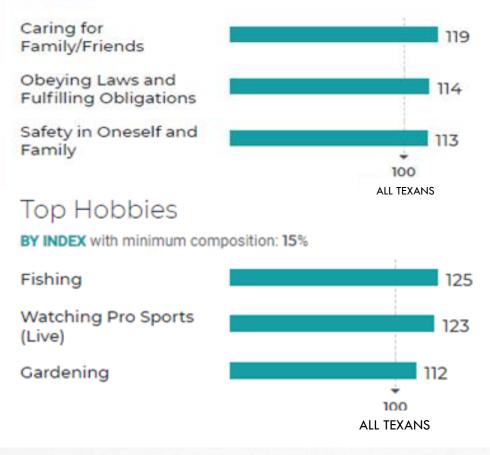


Comparing match-backs to total Texas population highlighted important differences to help guide audience profile development & messaging approach

MATCHBACKS VS. ALL TEXANS

MOTIVATIONS & LIFESTYLE HIGHLIGHTS

Top Personal Values BY INDEX



Top Psychological Drivers

BY INDEX with minimum composition: 10%



Daily Routine

BY INDEX with minimum composition: 25%



MESSAGING INSIGHT

FROM Fundamental Anglers FROM FUNCTIONAL transaction TO EMOTIONAL connection

Buying a license is very functional transaction, but the symbolism of this act represents a doorway to the hearts and souls of this audience.

Outdoor activities evoke strong feelings of nostalgia and are considered memory-making opportunities.

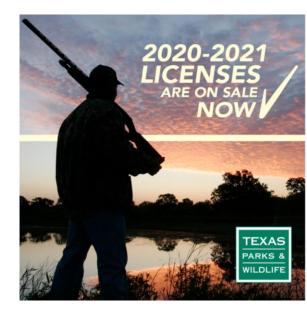
By creating an emotional connection, we remind lapsed users of all the experiences that await, because for many of them THIS IS WHAT LIFE IS ABOUT.















BUY YOUR LICENSE TODAY



BUY

YOUR LICENSE















Your License To *Chill*.







A RESULTS, LIFT, ROI

RESULTS BY MEDIUM *Overview*

August 28, 2020 – October 21, 2020

| Tactic | Ad Spend | Impressions | CPM (Total Spend per 1000 impressions) | Conversions Post Click (28 days after click) | Conversions Post View (28 days after view) | Total Conversions | Conversion Rate (Total conversions/ impressions) |
|---------------------------------|----------|-------------|---|---|---|----------------------|---|
| Paid Social Media | \$9,774 | 965,097 | \$10.13 | 33 | 51,968 | 52,001 | 5% |
| Programmatic Media (Various) | \$20,736 | 3,120,257 | \$6.45 | 5 | 113,994 | 113,999 | 4% |
| TOTALS | \$30,510 | 4,085,354 | | 38 | 165,962 | 166,000 | |

- Programmatic media buy was slightly more efficient than paid social media
 - Programmatic media delivered lower CPM (\$6.45 vs. \$10.13 for social)
 - Facebook engagement was higher, and Instagram investment was shifted early in campaign

RESULTS BY MEDIUM *Total Revenue, Return on Ad Spend, Return on Investment*

| Tactic | Cost Per Acquisition | Total Revenue * | Return on Ad Spend (ROAS) ** | Return on Investment (ROI) *** |
|---------------------------------|-------------------------|--------------------|---------------------------------|-----------------------------------|
| Paid Social Media | \$0.19 | \$3,151,127 | \$322.4 | \$177.2 |
| Programmatic Media (Various) | \$0.18 | \$7,314,873 | \$352.8 | \$193.5 |
| TOTALS | \$0.18 | \$10,466,000 | \$343.0 | \$188.3 |

Campaign overall generated \$10,466,000

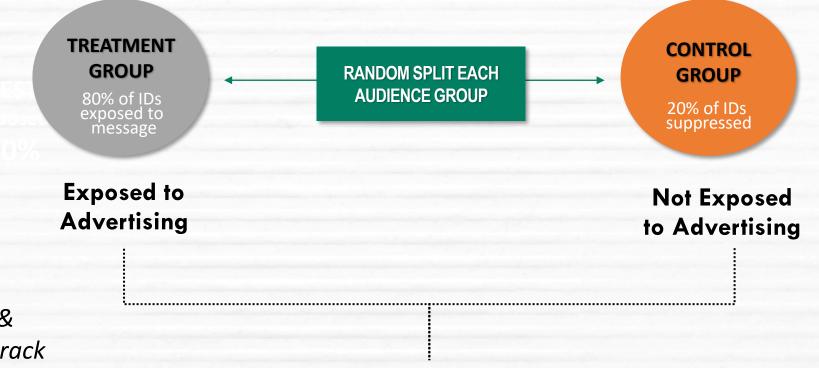
Total Revenue = Total Conversions X Cost of License \$68 for Combo, \$35 for resident fishing, \$47 for YFP

- Programmatic produced higher revenue, ROAS and ROI than social media
 - Programmatic contributed 70% of total revenue

*Total Revenue = Total license sales from exposure to media campaign

- ** ROAS = Return on Ad Spend (Sales / media investment)
- *** ROI = Return on Investment (Sales / total campaign investment of (\$55,580)

MEASURING LIFT Treatment vs. Control



UTMs, click tags & impression tags track behavior once exposed to advertising

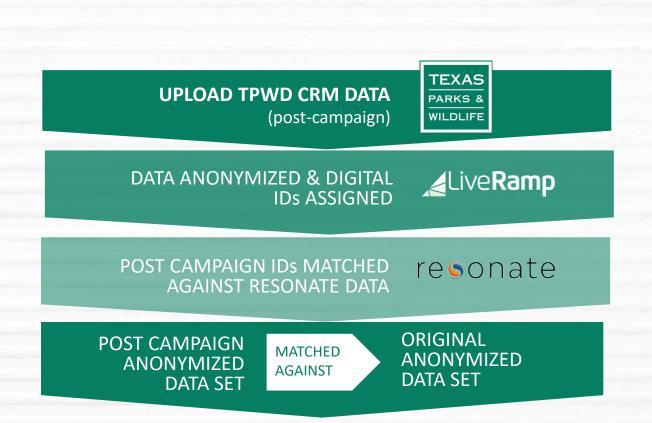
Sales lift attributable to campaign efforts

Lift = % difference in conversion rate between test and control

MEASUREMENT Treatment vs Control

Compared pre-campaign and postcampaign CRM data to evaluate impact

- Treatment/control group to measure license purchases across all audience segments
- Directly compares LIFT based on exposure to advertising vs no ad exposure



CONVERSION RATE AND LIFT *Treatment vs. Control*

| | COMBO 1-YR LAPSE | | COMBO 2-YR LAPSE | | Resident Fishing 1-YR LAPSE | | Year-from-Purchase Fishing 1-YR LAPSE | |
|-----------------|---------------------|---------|---------------------|---------------|--------------------------------|---------|---|----------------|
| | TREATMENT | CONTROL | TREATMENT | CONTROL | TREATMENT | CONTROL | TREATMENT | CONTROL |
| Audience Size | 104,000 | 26,000 | 232,000 | 59,000 | 41,000 | 10,000 | 150,000 | 37,000 |
| License buyers | 33,000 | 8,000 | 99,000 | 25,000 | 9,000 | <2,500 | 25,000 | 6,000 |
| Conversion Rate | 31.7% | 30.8% | 42.7 % | 42.4 % | 22.0% | N/A* | 16.7% | 1 6.2 % |
| Lift | +0.9% | | +0.3% | | N/A | | +0.5% | |

* Resident Fishing License group likely impacted by small audience size

- Higher conversion rates across test groups indicative of campaign impact
- Sales lift shows the impact directly attributable to campaign

REVENUE AND RETURN ON INVESTMENT *Treatment vs. Control*

INCREMENTAL REVENUE: \$146,226

INCREMENTAL LICENSE SALES: + 2,382 licenses

| | COMBO 1-YR LAPSE | | Resident Fishing 1-YR LAPSE | Year-from-Purchase Fishing 1-YR LAPSE | |
|---|--------------------------|--------------------------|--------------------------------|---|--|
| | TREATMENT VS. CONTROL | TREATMENT VS. CONTROL | TREATMENT VS. CONTROL | TREATMENT VS. CONTROL | |
| Lift | +0.9% | +0.3% | N/A | +0.5% | |
| Incremental Sales (online & offline) | 936 | 696 | 0 | 750 | |
| Incremental Revenue | \$62,648 | \$47,328 | \$0 | \$35,320 | |
| Incremental ROAS | 8.6 | 15.2 | N/A | 3.5 | |
| Incremental ROI | 4.7 | 8.3 | N/A | 1.9 | |

Insights and Future Opportunities

INSIGHTS AND FUTURE OPPORTUNITIES

- Lapsed Combo License (1 & 2 year) audiences represent opportunity for continued investment
 - Lapsed combo licenses accounted for 76% of total incremental revenue demonstrating value of these segments for future campaigns.
- Year-from-Purchase (YFP) fishing license audience showed positive results as well
 - This customer segment responded very well to digital advertising and represents a greater opportunity for a spring campaign when this license type is a better value than the annual fishing license and more popular with anglers.
- Annual Fishing Only license audience unable to measure due to smaller audience size
 - Further parameters to determine optimal audience size should be developed to avoid challenges measuring lift.

INSIGHTS AND FUTURE OPPORTUNITIES

- Use learning from customer data enhancement to develop strategies and messaging for future campaign
 - Including for recruitment campaigns
- Positive Return on Investment should give confidence to agency leadership to invest more dollars into R3
 - There's lots more revenue potential to be realized!

THANK YOU